

ACQUISITION OF AN EXISTING EVA FILM PLANT INVESTMENT OPPORTUNITY SCORECARD

ENERGY & WATER

MAY 2021



ENERGY & WATER ACQUISITION OF AN EXISTING EVA FILM PLANT

OPPORTUNITY'S DESCRIPTION: Acquiring an existing manufacturing plant to produce Ethylene Vinyl Acetate (EVA) Solar Encapsulation Film in KSA

- DEMAND -



INVESTMENT HIGHLIGHTS

- Investment size of USD 59 Mn
- Plant's current production capacity of 4000 Ton/Year
- Transaction offered at a "Debt Free & Cash Free" basis and constitutes Full Sale of Shares
- Location: Hail Industrial City, Hail Region
- 40,000 sq.m plot of land with an **opportunity for future expansion** as only 50% of the land has been utilized.

INVESTMENT OVERVIEW

VALUE PROPOSITION

- Worldwide commercial relationships with customers in target areas with strong product demand such as: India, Turkey, and GCC
- KSA has a solid foundation for its renewable sector through well established entities and the offering of incentives
- Existing EVA Film Plant represent one third of the kingdom's future annual requirements estimated at 12,000 Ton / year.
- KSA stands to benefit in its proximity to India which is one of the largest markets with a potential of 450 GW of renewable by 2030

KEY DEMAND DRIVERS

- The National Renewable Energy Program (NREP) is a strategic initiative under Vision 2030 which seeks to maximize the potential and use of renewable energy with a target estimated at 40 GW of solar power by 2030
- Need to diversify Saudi Arabia's energy mix by reducing the country's dependence on oil and its greenhouse gas emissions and transform towards a more sustainable future
- Growing investments in renewable energy and government initiatives to reduce carbon emissions are driving the growth of EVA Film global market

MARKET OVERVIEW

MARKET READINESS AND COMPETITOR ANALYSIS

 Market segment has no presence of regional players and heavily dependent on imports as this plant is the only one of its kind in the region to produce EVA Film for solar modules

COMPETITOR ANALYSIS

Leading global players dominate the EVA Film market



GLOBAL TRENDS

- The global EVA resins market was valued at USD 7.4 billion in 2018, and is projected to reach USD 12.1 billion by 2026, growing at a CAGR of 6.3% from 2019 to 2026
- Solar added more new capacity worldwide 625 GW, during the decade than any other power generation source
- EVA Film has high growth in the various end use industries, and growing demand from packaging sector, especially in food and medical applications



Low Potential

متاح / Public

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ENABLING SUPP **FACTORS** SCALABILITY AND LOCALIZATION **IMPORT DEPENDENCY ENABLERS** Grade: High Low Medium In line with Vision 2030 and NREP, key stakeholders are focused on localizing a significant The current install base Solar Panel in Custom duty exemptions portion of the renewable energy value chain in Saudi Arabia, including R&D, Saudi Arabia is around 650.000 panels favorable trade agreements with other Arab countries manufacturing, per annum (238MW of Solar PV) which is Current local procurement requirement for renewable manufacturing - 16-18% and to Land for lease starting from \$ 0.26 per sqm only a fraction of the current demand increase in future as demand increase which is still fulfilled by imports. 100% foreign direct ownership allowed Plant could be utilized as a technology platform capable of expanding into other products such as medical bags, solar panel back-sheet, and solar panel assembly SIDF could finance expansion with up to 60% of the Scalability - KSA's geographical location and favorable trade agreements with other Arab investment countries - opportunities include serving the MENA region with estimated market size projected to reach ~96GW of Solar by 2030 COST OF DOING BUSINESS IN KSA VALUE CHAIN ANALYSIS **Ranking Amongst Regional Peers** Factor **Generation (Solar PV)** Transmission Distribution **Poly-silicon** Cell \$48 Ingot Wafer Module* Electricity tariffs for Inverter industrial players /MWh Manufacturing Testing Raw materials Assembly Solar Cells Frame assembly Interlaying process on low Flash testing Productivity adjusted \$3.3 EVA Film iron glass with - EVA, Junction Box assembly Water test wages /hour EVA back sheets back sheet, solar cells Stress test Low Iron Glass Soldering of cells Logistics Encapsulation foil Lamination Performance Index 3.2 Coatings Curing process (1 - 5)**Customs Clearance** Outer frame Index 2.7

Junction box

Wires

KEY STAKEHOLDERS

INVEST 축

SAUDI 🤸



Main Opportunity Focus



Potential Expansion Focus







(1 - 5)

(0 - 100)

Bottom

25%

Ease of getting credit

Top

75%

Top Тор 50% 25%

3

50

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DEFINITIONS

#	SCORECARD SECTION	DEFINITIONS
1	Market size	Size of market in value/volume in KSA and/or Region (MENA/GCC) covering future projections based on available estimates from published /government sources
2	Demand drivers	A select number of factors that will influence future demand for the related product/service
3	Investment highlights	An overview of key financial metrics summarizing the investment opportunity along with the expected return based on the suggested investment size
4	Value proposition	Summary of key differentiators that position KSA as a strategic choice over other regional/global peers
5	Market readiness	An overview of KSA market structure, market maturity and level of participation by local and global players
6	Competitor analysis	List of the local & international players manufacturing the underlying product in Saudi Arabia and their market share
7	Global trends	Latest business developments within the sector/product category
8	Scalability and localization	Ease of scaling the business across the value chain or into new adjacent products or geographies that would maximize the opportunity's investment returns and the ability and potential to locally manufacture the product and its components
9	Import dependency	An overview of the countries from which Saudi Arabia is importing the product and their value/volume and share in total imports
10	Value chain analysis	The process or activities that would potentially need to be carried out to deliver the underlying product or service
11	Key stakeholders	Government institutions, organizations, and/or authorities that participate or influence the market for the underlying product/service
12	Enablers	Factors that enable investment in the underlying opportunity
13	Cost of doing business in KSA	Key factors that position KSA as a competitive destination for investment in the region. Productivity adjusted wages do not include cost of \$1.23/hour towards annual recurring charges including work permit, resident identity (iqama) and health insurance



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